

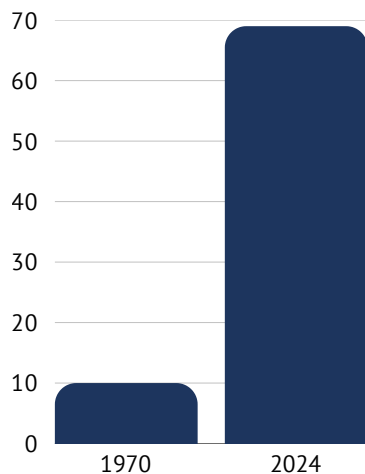


WHEN HOSPITALS GET BIGGER, COSTS GO UP

Healthcare consolidation is driving costs higher with little evidence of better quality.

HEALTHCARE HAS BECOME LESS COMPETITIVE, AND PATIENTS ARE PAYING THE PRICE

Large Health Systems Now Own Most Hospitals



Percent of Hospitals Owned By
A Large Hospital System

More than **2,000 hospital mergers** have fueled a wave of consolidation across the healthcare system over the past two decades.³

Hospital mergers in concentrated markets can **raise prices** by as much as **65%** for patients.⁴

Spending on hospitals has increased by **\$1 trillion** over the past two decades **as hospital consolidation has skyrocketed.**¹

HOSPITAL CARE IS THE SINGLE LARGEST DRIVER OF HEALTH SPENDING GROWTH

When hospital systems buy other hospitals or independent physician offices, they gain negotiating power to raise prices for patients. An additional \$277 billion (out of \$700 billion in total growth) went to hospitals between 2022 and 2024.

Hospital spending accounted for

40%

of the growth in national health spending 2022-2024, a far larger share than any other category.¹

Share of 2022-2024 spending growth, by category¹

Hospital care	\$277B
Physician & clinical services	\$153B
Retail prescription drugs	\$76B
All other categories	\$186B



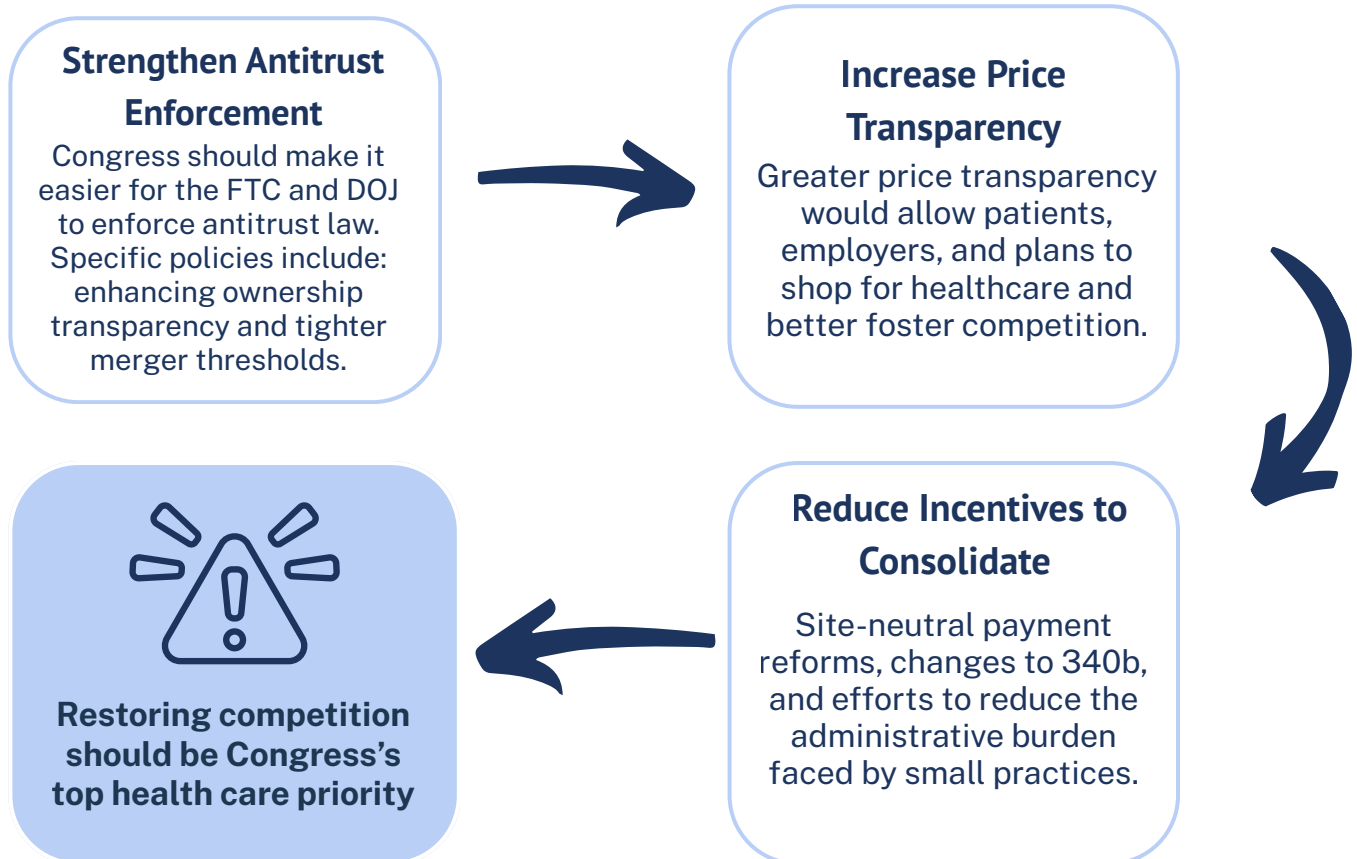
HOSPITALS CLAIM THE PROFITS. WHILE PATIENTS LOSE CHOICE.

97%

of metropolitan areas have **highly concentrated markets for inpatient hospital care**.⁵

WHAT'S THE SOLUTION?

A better system is possible: one with more choices, clearer prices, stronger independent hospitals, and lower costs for American families.



Citations

1. Godwin, J., Levinson, Z., & Neuman, T. (2026, February 11). *Hospital spending accounted for 40% of the growth in national health spending between 2022 and 2024*. KFF. <https://www.kff.org/health-costs/hospital-spending-accounted-for-40-of-the-growth-in-national-health-spending-between-2022-and-2024/>
2. Fulton, B. D. (2017). Health care market concentration trends in the United States: Evidence and policy responses. *Health Affairs*, 36(9), 1530–1538. <https://doi.org/10.1377/hlthaff.2017.0556>
3. Patzman, A., & Neeck, M. (2026, January 29). *Health care provider consolidation*. Bipartisan Policy Center. <https://bipartisanpolicy.org/issue-brief/health-care-provider-consolidation/>
4. U.S. Department of Health and Human Services. (2025). *HHS consolidation in health care markets RFI response*. <https://www.hhs.gov/sites/default/files/hhs-consolidation-health-care-markets-rfi-response-report.pdf>
5. Godwin, J., Levinson, Z., & Neuman, T. (2026, March 27). *One or two health systems controlled the entire market for inpatient hospital care in nearly half of metropolitan areas in 2024*. KFF. <https://www.kff.org/health-costs/one-or-two-health-systems-controlled-the-entire-market-for-inpatient-hospital-care-in-nearly-half-of-metropolitan-areas/>